[Article D] Congressional Hearings: Affirmative Action Stands Trial

Background: In April 1970, President Richard Nixon nominated Admiral Elmo Zumwalt to serve as Chief of Naval Operations (CNO). CNO is the highest-ranking officer assigned to work in the Department of Defense. To the dismay of many, Zumwalt had been "deep selected," meaning he was chosen over a significant number of more senior officers. Compared to previous Navy leadership, Zumwalt was progressive in his policies. In this position he held tremendous control over policy issues. Zumwalt was able to issue far-reaching, law altering policies through written directives, or NAVOPS. Such proclamations were nicknamed "Z-grams" during Zumwalt's tenure as CNO. In 1970, the Navy's reenlistment had reached a low of 10%. Two years later, under Zumwalt's leadership, the rate climbed up to 23%. Some of the increased rate of retention was due to his leadership and decisions to make life in the Navy less difficult. Zumwalt recognized that part of the reason the Navy maintained a negative reputation in the eyes of sailors and civilians was its strict, outdated policies. Zumwalt used Z-grams to make the Navy more inclusive and was not opposed to ruffling feathers to make necessary changes that benefited enlisted sailors. When a series of Navy disturbances broke out in the fall of 1972, Congress was looking for a scapegoat, and Zumwalt's new policies were an easy target.

Congressional Hearings: In November 1972, just a few weeks after the 'grilled cheese riot' aboard USS Kitty Hawk, additional racial unrest struck closer to home. USS Constellation, another aircraft carrier, was slated to deploy from southern California. Rather than join the ship, a group of sailors protested by refusing to board the vessel. On the docks in San Diego over November 6th and 7th, more than 100 sailors, most of whom were African American, staged a protest. Local press heard about the situation and the event was broadcast around the nation the day after President Nixon was re-elected. Nixon saw footage of Constellation sailors giving the black power salute and demanded that his national security advisor do something about the Navy's discipline problem. On Monday, November 13, the congressional chairman of the House Armed Services Committee announced a subcommittee investigation into racial and disciplinary problems on Navy ships. A week later, Zumwalt appeared before the Hicks Subcommittee. The subcommittee questioned Zumwalt's policies and argued it was the "permissiveness" of his policies that was responsible for the recent disturbances. Affirmative action policies that had altered the rules for black enlistees were under scrutiny, as were the lack of formal reprimands for the *Constellation* protestors. Days of interviews took place and it was clear that rather than face the harsh reality that racial issues existed in the Navy, Zumwalt's leadership was under attack. The final subcommittee report came out in January 1973. The report stated that it had found no evidence of "institutional racism" and rebuked Zumwalt. Regardless of the report, the nation was ready for change. An editorial published in the Los Angeles Times stated: "The ultimate question is not 'permissiveness'... the ultimate question here is whether there will be a modern Navy, a Navy responsive to the principles of human equality." Forced by changing public opinion, in 1974 the Navy instituted a racial awareness seminar. That summer Zumwalt retired from his position as CNO.

INQUIRY TO STUDY

House Unit Ends Sessions on Constellation Troubles

Special to The New York Times

SAN DIEGO, Nov. 25-A House Armed Services subcommittee, winding up four days of inquiry here into the racial troubles aboard the aircraft carrier Constellation, recessed its hearing today and decided to return here Dec. 5 to investigate a mid-October riot aboard the carrier Kitty Hawk.

The Kitty Hawk is due back in the inquiry. in San Diego Tuesd y from a nine-month Pacific tour. The rioting, which broke out on the evening of Oct. 15 while the tion inquiry here have indicated Carrier's planes were attacking that the subcommittee was North Vietnam targets, injured with the offerned not so much with knives and clubs.

Representative Floyd Hicks indicated today that a with what it called "evidence key point in the inquiry may be the liberalization policies Navy. put forth by Adm. Elmo R. ations, to end racism in the sailors summoned before the Navy. Mr. Hicks, a Washing subcommittee—two were whites ton Democrat, is chairman of —all were part of a group of the three-man subcommittee 137 crewmen put ashore by that has been taking testimony Captain Ward two weeks ago from officers and dissident after a series of black prostellation since Tuesday.

"We may, on the basis of the during maneuvers at sea. Constellation testimony and brought before captain's masts

'No Permissiveness'

Questioned by the subcom-problems." mittee in Washington on Mon-Among the dissident crew-day, Admiral Zumwalt had a men heard by the Congressmen sharp answer when he was there has been considerable asked whether the racial inci-grumbling over the conduct of dents aboard Navy ships had the inquiry. been sparked by a new permissiveness in regulations.

the Navy John W. Warner, interested in his role in the who, according to several vet-demonstration than in the eran officers here, has pri-causes of the troubles.

vately assured senior admirals that he would not hesitate to rescind any of Admiral Zumwalt's famous "Z-grams" if they appear to have contributed to a breakdown in Navy discipline.

Before ending the Constellation inquiry, the subcommittee recalled Capt. J. D. Ward, skipper of the carrier, and Capt. Robert McKenzie, commander of the North Island Naval Air Station, reportedly to reply to portions of testimony given by black dissidents from aboard the carrier.

Captain McKenzie has been conducting disciplinary captain's masts for 123 of the Constellation crew members. Both captains had appeared earlier

Discussions with sailors who have testified in the Constella-46 crew members when blacks with the offenses and the pun-and whites battled for 15 hours with knives and clubs. with knives and clubs. V. but a few of them blacks-but

Some Discharges

Among the 16 Constellation black seamen from the Con-test meetings on board the ship

Constellation testimony and brought before captain's massive after we have gone into the brought before captain's massive kitty Hawk affair, want to charges of refusing to obey captain Ward's orders to requestion Admiral Zumwalt again in order to get at the turn to the carrier. Administrative discharges are under way for 29 of the 123 men for instability to adjust to Navy life ability to adjust to Navy life or because of "personality

Howard R. Smith, a 19-yearold black seaman who was one "There is absolutely no per-of the leaders of the sit-downs missiveness," he said. Mr. Hicks said the subcom-lest against what the blacks mittee might also want to call "calculated racism," said talk again with Sccretary of the Congressmen were more "Inquiry to Study Kitty Hawk Riot," New York Times, November 26, 1972